

Living Document
PHB Strategic Plan Matrix

Goal	Strategy	Description	DRAFT Status	Due Date	PHB Committee	Lead Person	Assisted By	Current Partners (funders and providers)	Notes on Current Progress
1.1		Create 600 additional housing opportunities throughout Lane County by 2021 for chronically homeless individuals and people with particular needs, including: veterans, youth, domestic violence survivors, those with mental illness, drug and alcohol abuse problems, and those exiting criminal justice, foster care and child welfare systems.							
1.1	a	Develop 100 Housing First units, including a 50-unit apartment building with on-site behavioral health services, and 50 micro-apartment housing units with mobile support services by 2019.		2019	SSHD			Lane County, Homes for Good, KaiserPermanente, Nonprofits, City of Eugene	Predevelopment completed, currently seeking financing for MLK Housing First 50 units. Fairgrounds Family Project in planning stage.
1.1	b	Dedicate 100 units of Housing First, including 50 scattered site HUD housing vouchers and Homes for Good units, and 50 units integrated into low-income housing developments for special populations by 2019.			SSHD			Homes for Good, Nonprofits, Laurel Hill, ShelterCare	Through the Lane County Continuum of Care, Homes for Good was awarded a grant for 33 units of Scattered Site Permanent Supportive Housing. Homes for Good has also agreed to Project Base Section 8 certificates for the MLK Housing First Project. The recent Continuum of Care grant award included 13 scattered site units for the Sahalie Project. These 13 scattered site units are dedicated for FUSE project participants.
1.1	c	Develop assertive engagement “wrap around” services and supports for 150 scattered site and integrated Housing First units by 2019. Promote successful housing outcomes and move more individuals to independent living.			Healthcare Committee, SSHD (identify units)			Lane County, Trillium Behavioral Health	Lane County has worked with Trillium to support reimbursement for Intensive Case Management Services for OHP members in Supportive Housing.

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1.1	d	Develop and dedicate an additional 100 units and rental assistance for Veterans to meet the goal of ending veteran homelessness.			SSHD			Lane County, Homes for Good, SVDP, VA	PHB and partners continue to support the efforts that began with Operation 365 to house homeless veterans. 448 homeless veterans have been housed (temporary or permanent) since March 2016.
1.1	e	Create a long-term, supportive housing production and operations plan for 300 units for individuals and family households.			SSHD			Homes for Good, SVDP, City of Eugene, City of Springfield, Nonprofits	Sponsors "Pay for Success" project with Homes for Good- "The Oaks" 55 units. Sponsors building 10 tiny home units (5 duplexes). Continuing discussion of additional supportive housing production under the initiative Operation 600.
1.1	f	Develop tactics to help reduce risk to private landlords and help incentivize them to rent to people with special needs.			SSHD			Rental Owner's Association, Homes for Good, Legal Aid	Implemented Landlord Partnership Project through Homes for Good. Established landlord risk mitigation fund program. HSC approved funding 1/3 of FTE position to staff Landlord Partnership Program at Homes for Good.
1.2		Create additional emergency shelter and respite care for homeless individuals, youth and families with children awaiting housing by 2021.							
1.2	a	Create 300 beds of emergency shelter for homeless singles including 150 year-around beds and 150 beds of winter season shelter.			SSHD			Lane County, Homes for Good, SVDP, City of Eugene	Created 120 units of seasonal emergency shelter through Dusk to Dawn shelters. Lane County and City of Eugene cooperation for Public Shelter and Homeless Service System Study to collect input on community impact and necessary services for a new low-barrier public shelter. <i>PHB member Kris McAlister: Exploring Western Shelters (potential 60 people).</i>
1.2	b	Create 30 units of year-around emergency shelter for homeless families with children, including domestic violence survivors with children.			SSHD			Lane County, City of Eugene, SVDP, inter-faith community	SVDP acquisition of family shelter facility in South Eugene (anticipated 30+ households). PHB leadership advocated for \$497K from State during short legislative session for winter operations of family shelter.

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1.2	c	Create 40 Overnight/Safe Parking spaces for homeless persons who live in their vehicles.			SSHD			Lane County , SVDP	Created 10 Safe Parking spaces at Lane County Behavioral Health- winter strategy, and 10 spaces overnight parking in River Road/Santa Clara unincorporated area. City of Eugene Recreation staff and Eugene City Manager's office recently worked together to get 2 new overnight parking spots for families with children opened at the Amazon & Hilyard Community Centers. They are currently slated to operate like Safe Parking in that the families are supposed to vacate the spots during the day while the community centers and First Place Family Center are open.
1.2	d	Create 16 infirmiry beds of emergency shelter to provide immediate medical triage, assessment, and care.			Healthcare Committee			Trillium, Local hospitals	Referred to Healthcare Committee
1.2	e	Create 20 beds of crisis respite for persons experiencing acute mental illness.			Healthcare Committee			Lane County	Referred to Healthcare Committee
1.2	f	Develop ACT Team and multidisciplinary services for shelter and supportive housing.			Healthcare Committee			Trillium, non-profits	Worked with Laurel Hill Center to coordinate access to ACT Teams supported by Trillium.
1.2	g	Expand Rapid Re-housing funding and services to more quickly move people into housing.			Executive Committee, Youth Work Group			State of Oregon, HUD	Expanded Rapid Rehousing funding with State of Oregon Emergency Housing Account.
1.3		Increase opportunities to enhance services for frequent users through service integration and coordination, and the development of new partnerships.							

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1.3	a	Create a Frequent Users Systems Engagement (FUSE) Workgroup as part of an initiative to break the cycle of incarceration and homelessness among individuals with complex behavioral health challenges who are the highest users of jails, hospitals, emergency medical, homeless shelters and encampments, and other crisis service systems.			FUSE Steering Committee	Danielle Bautista (LC Staff)	FUSE Steering Committee	LC, KP, LC Sheriff, EPD, SPD, Peacehealth, Willamette Family Treatment, Community Court, Whitebird, Hourglass, EMS, Trillium, Sheltercare	One Year Pilot Complete. In evaluation process. Continued funding at current capacity. Receipt of Meyer Memorial Trust and Trillium grant, 10 FUSE clients in Rapid Rehousing, 40 Street Outreach. New project: Sahalie funded through 2017 CoC award (ShelterCare).
2.1		Increase the stability of low-income individuals and families in Lane County. Ensure they are stably housed and have adequate employment income and/or benefits to meet their basic needs.							
2.1	a	Develop nutrition, employment services, and affordable childcare for residents in affordable and supportive housing programs.			SSHD				PHB recognizes that there is a need to consolidate the breadth of information that is out there regarding services before determining how to enhance or expand services. "Extra Helping"-Food for Lane County working with affordable housing communities- Cornerstone, SVdP, NEDCO. Community Health Centers of Lane County and DHS have worked on nutrition within affordable housing. FFLC distributing perishable food quickly. New proposals to support affordable housing include service plans. Darcy Philips Cornerstone. Agencies self-fund. Christina Payne re: employment. PHB Employment Workgroup. Head Start partnerships. Childcare aspect to Executive Committee? Nutrition: HealthCare Committee.

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2.1	b	Develop transportation options for program participants.			SSHD			LTD	LTD currently provides some bus passes for certain events (PIT Count) and programs at reduced cost. Age 65+ ride bus free. LTD considering sliding scale income-based fare subsidy through State transportation plan funding. PHB identified a need to compile a resource list of providers of transportation. PHB to write a letter of support for sliding scale fare, ask them to continue work on income-based fare and other strategies. Need to consider rural access to transportation.
2.1	c	Expand rental assistance programs.							Expanded Homeless Diversion and Prevention Programs.
2.1	d	Support the preservation of existing affordable housing.			SSHD			City of Eugene, Homes for Good	Support for YaPoah Terrace and Homes for Good units. City of Eugene dedicated \$1.5M CDBG funds for YaPoah Terrace (222 units senior affordable housing). Homes for Good investing in renovations and upgrades for scattered site public housing units.